Welcome!

As soon as you get settled, start answering these questions in your workbook. Then share your answers with those sitting near you.

When was the last time you had an amazing customer experience?

- Why did you contact the company?
- What channel(s) did you use to communicate with the company?
- How easy was it for you to get the information you needed?
- How long did it take?
- How did the experience make you feel?





Contact Center Transformation

Stakeholder Kickoff

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Session Goal and Agenda

The **goal** of this session is to align on the process involved in digital transformation and to begin thinking about the opportunity we have to improve our digital customer experience.

 Introduction O What is DCX? O Our Plan for Digital Transformation O Training the Digital Agent O Close



Amazing Customer Experiences



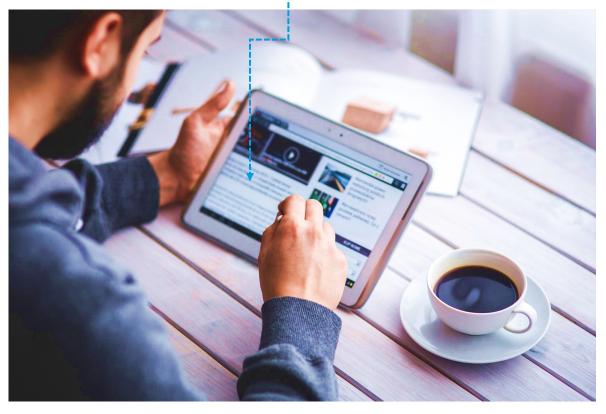


What is Digital Customer Experience?



Digital Customer Experience

DCX is the sum total of all the online interactions a customer has with your brand.



Sample channels:

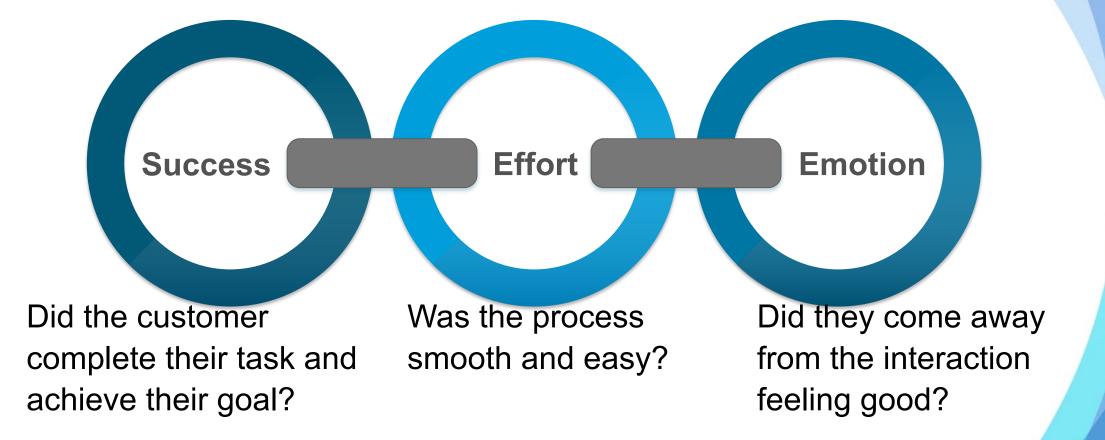
- Your website
- Live chat and email
- Mobile apps
- Social media channels (Facebook, Twitter, Instagram, etc.)
- Text messages/SMS
- Digital kiosks and Internet-of-Things (IoT) hardware
- Desktop and Software-as-a-Service software
- Self-service

DCX and CX





Fundamental Ingredients to Good DCX





Why Emotion Matters



Will pay more experience

Customers who have an emotional connection with a brand:



304% Higher lifetime value

71% More likely to recommend our brand

Source: Sitecore



Why Digital Matters

Of CEOs said **56%** digital improvements led to revenue growth

10%

Greater online spend for multichannel customers

Source: Delighted Team





What Do You Think?

Thinking back on the amazing customer experience that you noted at the beginning of the session and what we have discussed about digital customer experiences:

What do you think the 3 biggest improvement opportunities are for our customer experience?

Our Plan for Digital Transformation



Steps for an Effective Digital Transformation

- 1. Prepare for change
- 2. Build a coalition and establish partnerships
- 3. Align technology to transformation goals
- 4. Establish and implement change plans
- 5. Measure and improve



1. Prepare for Change

- Define vision
- Assess maturity
- Analyze impact

To assess maturity

Reflect on our current state and the key changes needed in each of the following areas:

- Customers
- Employees
- Operations
- Data
- Technology

7

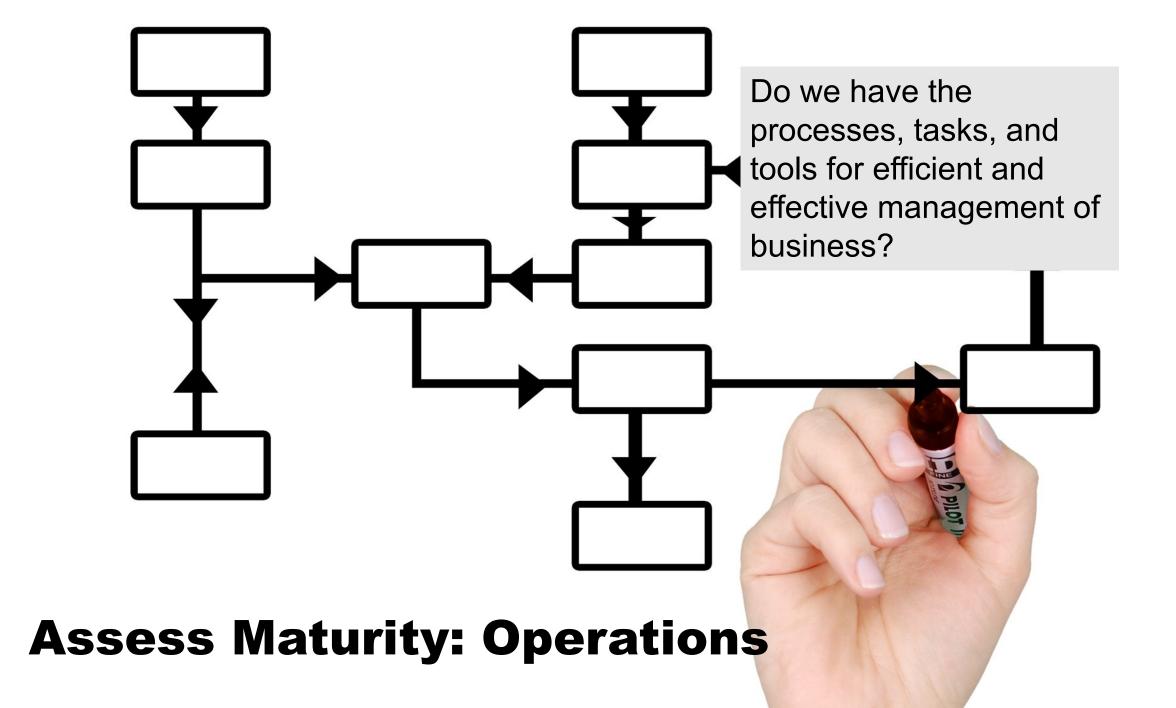
Assess Maturity: Customers

Do we have the experience and channels in place to support the customer's expectations?



Assess Maturity: Employees

Are we appropriately staffed to support changing volume, with the right skills and training?



Assess Maturity: Data

Can we easily access and pull reports of data and metrics to assess trends, strategize improvements, and maximize business value or customer outcomes?

Assess Maturity: Technology

Do we have the right stack of technology and integrations that support seamless customer and employee experience, operational and data requirements?

Nudge Your Neighbor

Take 30 seconds to tell someone near you how ready you think our organization is for digital transformation and why you think that.





2. Build a Coalition and Establish Partnerships

- Executive sponsors
- The role of stakeholders
- Partnership with IT

3. Align Technology to Transformation Goals

- Adopt a cloud infrastructure
- Implement a cybersecurity strategy
- Use an omnichannel platform

Self-service

 Artificial intelligence and machine learning



The Importance of Omnichannel



Assess your current channels:

- Do they all provide an engaging experience for customers?
- Are there channels that customers prefer that are not being offered?
- Are there channels that customers are not using?

4. Establish and Implement Change Plans

9



Nudge Your Neighbor

Take 30 seconds to tell someone near you one important consideration that you see for your organization in measuring the success of your digital transformation.





Training the Digital Agent



Important Elements to Customers

- Fast and easy resolutions
- Finding answers at any time
- Interacting with a friendly and empathetic person
- Getting help by my chosen channel
- Not having to repeat myself

Top Skills for DCX

- Empathy
- Speed
- Attentiveness
- Written communication
- Social skills

10

Onboarding New DCX Agents

- Know what you want to accomplish
- Teach them to work across
 channels
- Teach digital media etiquette
- Provide knowledge and resources
- Create a feedback mechanism

10

Nudge Your Neighbor

Take 30 seconds to tell someone near you one thing you most want to remember about onboarding and training new digital customer service agents.







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What is Digital Customer Experience? Fundamental Ingredients to Good

DCX is the sum total of all the online interactions a customer has with your brand. Success Effort Emotion Was the process Did the customer Did they come away complete their task and smooth and easy? from the interaction achieve their goal? feeling good? hy Digital Matters **Why Emotion Matters**

DCX



Our Digital Plans

Steps for an Effective Digital Transformation

To assess maturity

Reflect on our current state and the key changes following areas:

- Customers
- Employees
- Operations
- Data
- Technology

- 1. Prepare for change
- Build coalition and establish partnerships
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- Create a feedback mechanism



Help us understand

- Given all focus areas and priorities, with 1 being "high priority we need to change to survive" and 5 being "I support it, but I don't think we're ready yet" – how important is digital customer experience to you?
- Why is evaluating and making a change to the customer experience important to you?
- What are the three critical goals and/or metrics you care about?
- What is your biggest challenge we should be solving for or that we should keep in mind as we transform?
- Where do you see the biggest impact that we need to account for (impacted teams, process changes, areas of potential resistance, etc.)?





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